# Budgeting & Audits

Washington Council of Professional Fire Fighters Education Seminar 2024

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## Budgeting

#### **Building your Budget**

- Start with your expected revenue
- Determine what your fixed expenses are
- IAFF/State/Local dues, Payroll, Rent etc.
- The remaining balance can be used for other expenses
- Don't have a negative balance on your budget



#### **Budget - Transfers**

- Accounts for monthly transfers
- Add them below Net Income





### **Sample Budget**

Profit & Loss Statement	2023 Budget	
Revenue		
Member Dues	95,000	
State Assoc Reimbursements	<u> </u>	
Member Reimburesments	=	
Misc. (fill the boot) 12,0		
Total Revenue	107,000	
Expenses		
Dues		
IAFF	25,000	
State Assoc	30,000	
AFL-CIO	3,000	
CLC	300	
Total Dues	58,300	
Charity	10,000	
Travel/Conferences	11,000	
Insurance	800	
Payroll of officers	8,000	
Payroll taxes	1,600	
Professional/Legal fees	600	
All Other Expenses	10,000	
Total Expenses	100,300	
Net Income/(Loss)	6,700	

## Fraud / Audits

#### Compilations, Reviews, and Audits

A **compilation** is the preparation of financial statements of private entities based on information provided by the entity's management.

A compiled financial statement represents the most basic level of service **CPAs** provide with respect to financial statements.



Compilation

#### Compilations, Reviews, and Audits

A **review** requires all of the procedures necessary for a compilation engagement, plus other procedures that enable the accountant to provide limited assurance on the financial statements. These additional requirements are inquiries of client management and analytical procedures.



#### Compilations, Reviews, and Audits

An **audit** is the third and most extensive service. It provides the highest level of assurance on the client's financial statements, because many important audit procedures are not required for compilations or reviews.



#### **How Do We Internally Review our Financials**

- Start with ending bank balances
- Compare the Budget vs Actual P&L
- Details on categories with a variance over your threshold
- Should be able to tie to receipts or documents
- Review the transactions on bank statements



#### **Financial Statement**

IAFF L1234 Financial Statements	2023	2023	Variance
	Budget	Actual	
Profit & Loss Statement	buaget	Actual	
Revenue			
Member Dues	95,000	94,500	(500)
State Assoc Reimbursements	-	-	
Member Reimburesments	-	.=0	-
Misc. (fill the boot)	12,000	7,000	(5,000)
Total Revenue	107,000	101,500	(5,500)
		<u> </u>	
Expenses			
Dues			
IAFF	25,000	24,550	(450)
State Assoc	30,000	29,570	(430)
AFL-CIO	3,000	2,957	(43)
CLC	300	295	(5)
Total Dues	58,300	57,372	(928)
Charity	10,000	10,000	-
Travel/Conferences	11,000	15,980	4,980
Insurance	800	799	(1)
Payroll of officers	8,000	8,000	-
Payroll taxes	1,600	1,600	-
Professional/Legal fees	600	625	25
All Other Expenses	10,000	10,000	-
Total Expenses	100,300	104,376	4,076
Net Income/(Loss)	6,700	(2,876)	(9,576)

Assets	12/31/22	12/31/23
Checking Acct	60,000	37,124
Savings	i <del>l</del>	-
EDF/Legal Fund	÷	(4)
Union Hall		(8)
Total Assets	60,000	37,124
Liabilities		
Union Hall loan		
Total Liabilities		
	CO 000	37,124
Fund Balance	60,000	31,124



#### IAFF Local Union Financial Audit Report

IA	INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS Frank V. Lima General Societary-Treasurer  FF LOCAL UNION FINANCIAL AUDIT REPORT & REVIEW
Local?	No. Local Name State/Province IAFF District
	Fiscal Year ended Local Employer Identification Number (EIN)
	GENERAL INSTRUCTIONS
forwarded financialr	nal report shall be prepared and certified by the local union trustees or audit committee. The original shall be it to the IAFF General Secretary-Treasurer at 1750 New York Ave NW, Washington D.C. 20006 and/or emailed to eport@iaff.org within 180 days after the close of the local's fiscal year.  hall be retained in the files of the local union in accordance with the IAFF Constitution and By-Laws.
	, the local union shall perform an independent inspection of the local's adherence to IAFF's financial policies in Article XIII, Section 9 of the IAFF Constitution and By-Laws and answer the following questions based aspection.  [YES] NO*
1. 2. 3. 4. 5. 6. 7. 8.	All cash receipts are required to be deposited into the local's bank account.  All disbursements are required to be paid by check or electronic funds transfer.  Two signatures on every check or verification of a minimum of two officers before electronic funds transfer is completed are required.  An independent individual(2) reviews all bank statements to ensure adherence to disbursement policies.  An invoice or other supporting documentation is required for every expenditure.  Signing blank checks is prohibited.  Checks made payable to cash and ATM withdrawals are prohibited.  The local has adopted a petty cash policy that limits petty cash to \$100 or less, requires a receipt and requires all expenditures to be logged in a petty cash journal.  Minutes of membership and executive meetings are required.  Was the trustees' annual Local Union Financial Report for the prior year
11.	submitted to the IAFF?  Was the trustees' annual Local Union Financial Report for the prior year submitted to the local's membership?
12. 13.	Are required federal and state/provincial payroll tax returns currently filed with the respective agencies?  The local's principal officers have reviewed the IAFF Local Union Financial Responsibilities Manual.
14.	The local's principal officers have reviewed the IAFF Manual of Common Procedures.
15. 16. 17.	The local has a Labor Organization Bond of at least 10% of its assets.  The local has Directors' and Officers' Insurance Coverage.  The local has updated its membership and officer roster with the IAFF within the last 30 days.
1	*Please provide an explanation on the additional sheet if the answer to any of these is NO.
	ATTACH ANY TAX FORM OR GOVERNMENT REQUIRED FILING TO THIS SUBMISSION
	Revised November 2023

Number of members at the end of this Fiscal Year If your local dues if a flat rate, what is that flat rate If your local dues is based on a percentage, what is How are dues collected? (Payroll deduction, ACH.	?s that percentage?	I F F
ANNUAL REVENUE:	outer programs	VIC
1. Initiation fees		\$
2. Per Capita (Dues) received		\$
3. Interest		\$
<ol> <li>Other revenue</li> </ol>		\$
(Please attach a list of other revenu	ie sources)	
5. Total revenue		\$
ANNUAL EXPENSES		
<ol><li>Salaries and payroll related expens</li></ol>	es	\$
10. Per Capita Tax and fees		\$
11. Other expenses		\$
(Please attach a list of other expens	ses)	
12. Total expenses		\$
ASSETS AND LIABILITIES	Start of fiscal year	End of fiscal year
13. Cash, savings, and investments	\$	\$
14. Land and buildings	\$	\$
15. Other assets	\$	\$
(please attach a list of other assets	) \$	\$
16. Total assets (sum of Lines 13, 14, & 15)		
17. Total liabilities	\$	\$
18. Net assets (line 16 minus line 17)	\$	\$
oversee the local union's adherence to IAFF's finance ple of transactions and either: a) encountered no dep al Union Financial Responsibilities & Management description on any departures on the additional she viduals submitting report should not be members of	manual, or b) addressed and correct set provided. 'the Executive Board (with spending)	eted any departures. Please provide
up of trustees or an audit committee. A minimum of	two reviewers is required.	
riewer Printed Name	Signature:	
riewer Printed Name	Signature:	
lewer Frinted Name	Signature:	

